





AGENDA

Operational Updates



Financial Performance – Q3 2025 and YTD Sep 2025



Balance Sheet & Cashflow Analysis





Operational Updates





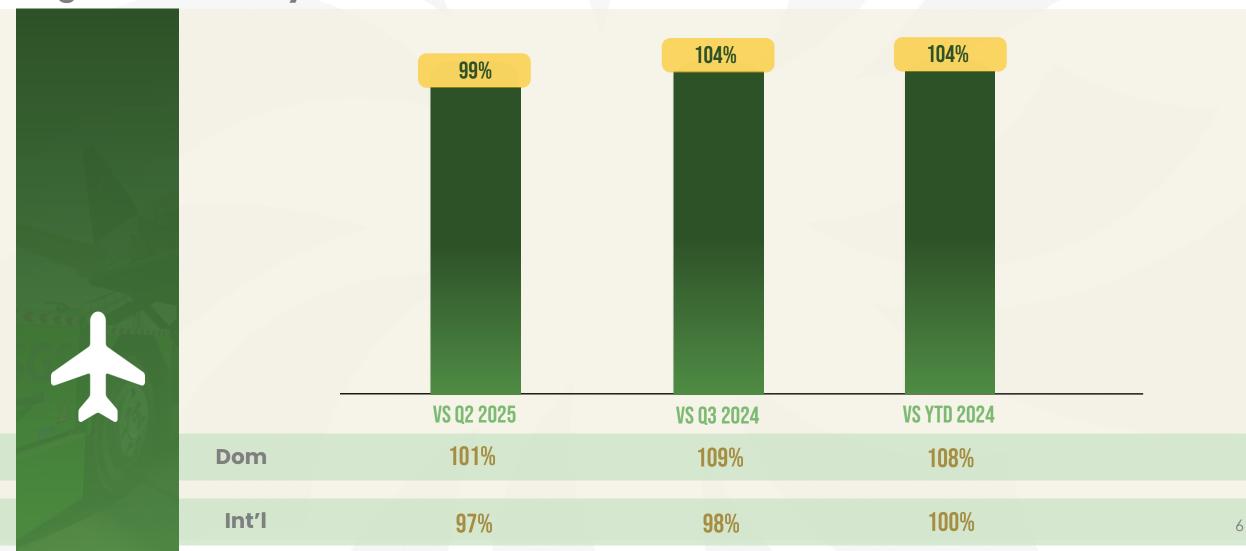
Overall Flights



YTD Sep 2025



Flight Level Analysis



Financial Performance – Q3 2025 and YTD Sep 2025





Performance at Glance



YTD Sep 2025



Revenue

业 2,044 M

YOY: **↑ 2**%

Liquidity/Current

Liabilities*

0.68

LY: #406M 20%

Gross Margin

22%

Liquidity* (Cash & Investments)

YOY: **↑ 24**%

LY: # 378M 19%

22%

EBITDA

业455M

Debt*

#OM

LY: # OM

Days Sales Outstanding*

179 DAYS

YOY: **↓ 8**%

Gearing Ratio* (Total Debt/ tangible net-worth)

1.1

LY: 0.98

Current Ratio*

2.1

2.35

Market Cap

(SP 46.6)

YOY: **↓** 8.9%

*Balance sheet comparison is with Dec 2024

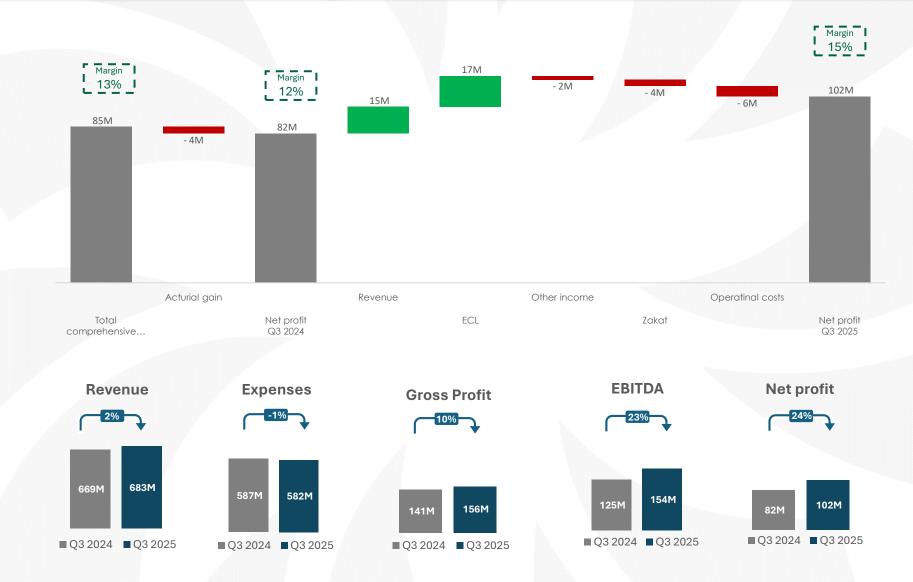
^{0.64} LY:

Financial Performance



Q3 2025 vs Q3 2024 (In _半) **SGS**



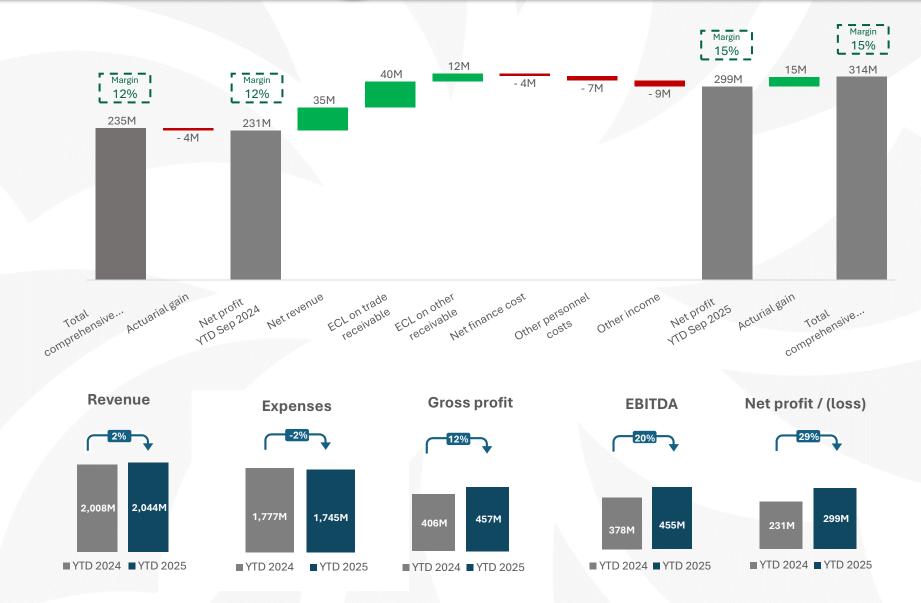


Financial Performance



Actual YTD 2025 vs YTD 2024 (In 北)





Income Statement

EBITDA Ratio

Net Profit Ratio

G&A as a % of revenue



Q3 2025 vs Q3 2024



Actual	Actual	Variance	
Q3 2025	Q3 2024	SAR M	%
683.4M	668.7M	14.7M	2%
-292.8M	-292.8M	0.0M	0%
-91.6M	-84.7M	6.8M	8%
-22.9M	-17.5M	5.4M	31%
-32.9M	-40.7M	-7.8M	-19%
-38.0M	-35.9M	2.1M	6%
-49.6M	-56.0M	-6.4M	-11%
155.7M	140.9M	14.7M	10%
10.8M	20.7M	-9.9M	-48%
-66.9M	-68.9M	-2.1M	-3%
-1.1M	-17.9M	-16.8M	-94%
98.4M	74.8M	23.6M	32%
6.8M	6.1M	0.8M	12%
-2.9M	-2.4M	0.5M	23%
12.0M	12.6M	-0.6M	-5%
114.3M	91.0M	23.3M	26%
-12.8M	-9.3M	3.5M	38%
101.5M	81.7M	19.8M	24%
0.0M	3.8M	-3.8M	-100%
101.5M	85.5M	16.0M	19%
98.4M	74.8M		
48.4M	44.1M		
6.8M	6.1M		
153.6M	125.0M		
Actual	Actual		
23%	21%		
	Q3 2025 683.4M -292.8M -91.6M -22.9M -32.9M -38.0M -49.6M 155.7M 10.8M -66.9M -1.1M 98.4M 6.8M -2.9M 12.0M 114.3M -12.8M 101.5M 0.0M 101.5M 98.4M 48.4M 6.8M 48.4M 6.8M	Q3 2025 Q3 2024 683.4M 668.7M -292.8M -91.6M -84.7M -91.6M -84.7M -17.5M -22.9M -17.5M -32.9M -32.9M -40.7M -35.9M -49.6M -56.0M -56.0M 155.7M 140.9M 10.9M 10.8M 20.7M -66.9M -66.9M -68.9M -1.1M -1.1M -17.9M -17.9M 98.4M 74.8M 6.1M -2.9M -2.4M 12.6M 12.0M 12.6M 114.3M 91.0M -12.8M -9.3M 101.5M 81.7M 0.0M 3.8M 101.5M 85.5M 98.4M 74.8M 44.1M 6.8M 6.1M 153.6M 125.0M Actual Q3 2024 23% 21%	Q3 2025 Q3 2024 SAR M 683.4M 668.7M 14.7M -292.8M 0.0M -91.6M -84.7M 6.8M -22.9M -17.5M 5.4M -32.9M -40.7M -7.8M -38.0M -35.9M 2.1M -49.6M -56.0M -6.4M 155.7M 140.9M 14.7M 10.8M 20.7M -9.9M -66.9M -68.9M -2.1M -1.1M -17.9M -16.8M 98.4M 74.8M 23.6M 6.8M 6.1M 0.8M -2.9M -2.4M 0.5M 12.0M 12.6M -0.6M 114.3M 91.0M 23.3M -12.8M -9.3M 3.5M 101.5M 81.7M 19.8M 0.0M 3.8M -3.8M 101.5M 85.5M 16.0M 98.4M 74.8M 44.1M 6.8M 6.1M 153.6M 153.6M

22%

15%

10%

19%

12%

10%

Balance Sheet & Cashflow Analysis





Statement of Financial Position



YTD Sep 2025



	Note	Sep 2025 (SAR "000")	Dec 2024 (SAR "000")	Variance	%
ASSETS					A
Property and Equipment		558,663	559,306	-643	0%
Right of Use Assets	1	183,480	141,066	42,414	30%
Goodwill and Intangible Assets	3	705,838	723,356	-17,518	-2%
Investment in Joint ventures	2	123,682	102,065	21,617	21%
Other non-current assets	3	158,048	134,868	23,180	17%
Total Non-current Assets		1,729,711	1,660,661	69,050	4%
Inventories		10,295	8,951	1,344	15%
Trade Receivables	4	1,122,879	1,190,977	-68,098	-6%
Prepayments and other assets	 S	698,619	696,932	1,687	0%
Investments at FVTPL	5	0	214,000	-214,000	-100%
Short term bank deposits	5	650,000	409,000	241,000	59%
Cash and cash equivalents	5	227,409	87,232	140,177	161%
Total Currents Assets		2,709,202	2,607,092	102,110	4%
Total Assets		4,438,913	4,267,753	171,160	4%
EQUITY & LIABILITIES					
Equity		2,451,044	2,513,694	-62,650	-2%
Non- Current Liabilities	6	697 <u>,</u> 502	646,641	50,861	8%
Current Liabilities	6	1,290,367	1,107,418	182,949	17%
Total Equity and Liabilities		4,438,913	4,267,753	171,160	 4%

Cash & Cash Equivalent



YTD Sep 2025



Cashflow analysis	Sep 2025 (SAR "000")	Sep 2024 (SAR "000")	
Opening cash and cash equivalent	87,232	78,637	
Cashflows from operating activities	503,465	400,446	
Cashflows from investing activities	(96,308)	(99,599)	
Cashflows from financing activities	(266,980)	(337,271)	
Cash and cash equivalent	227,409	42,213	

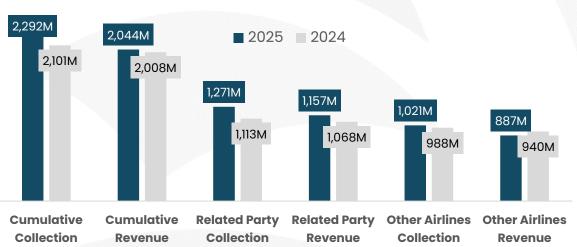
Revenue & Collection



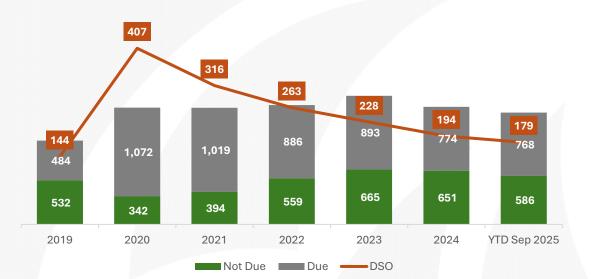
YTD Sep 2025

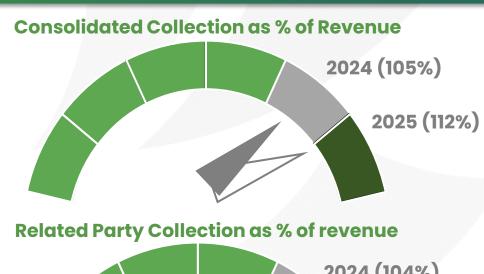






Receivable Aging & Collection Efficiency (DSO)







Other Airlines Collection as a % of revenue

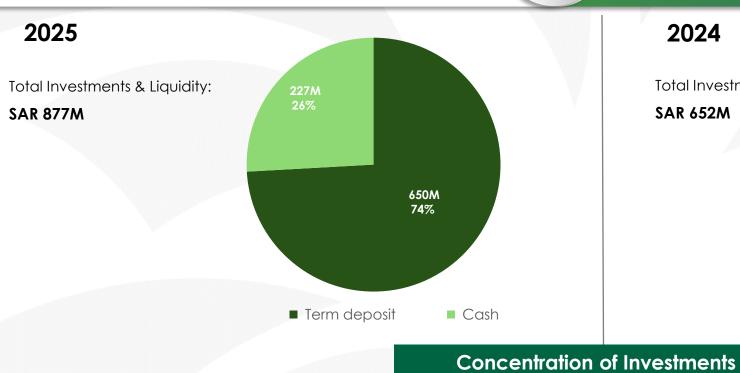


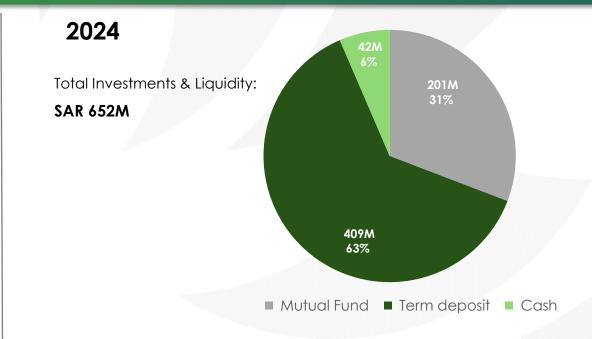
Liquidity & Investments

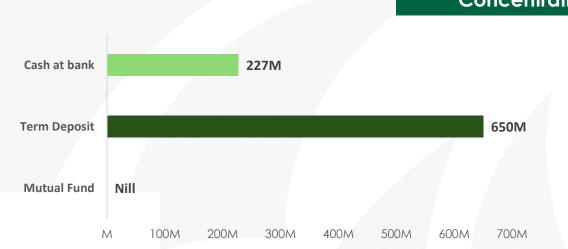


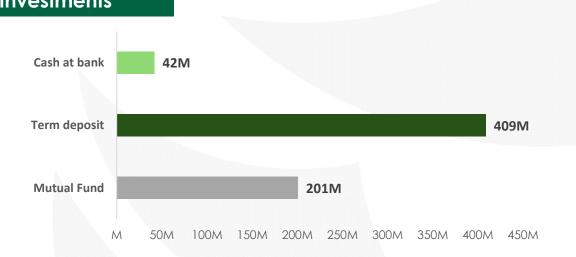
YTD Sep 2025









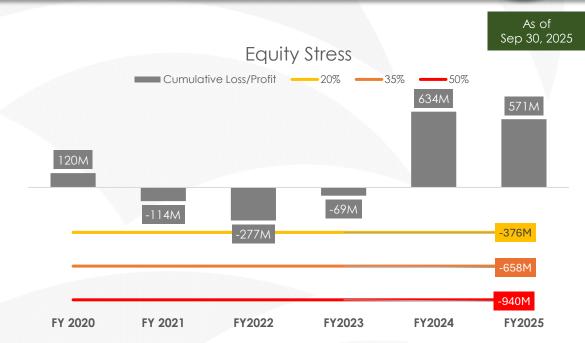


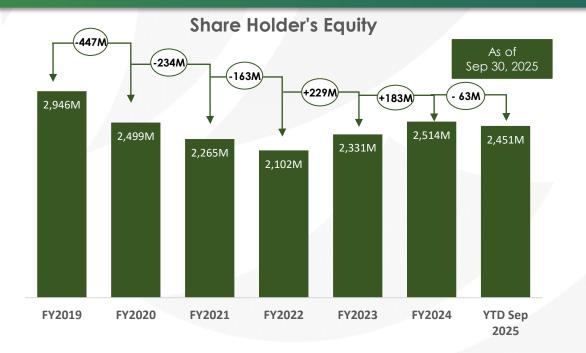
Equity Stress & Share Price



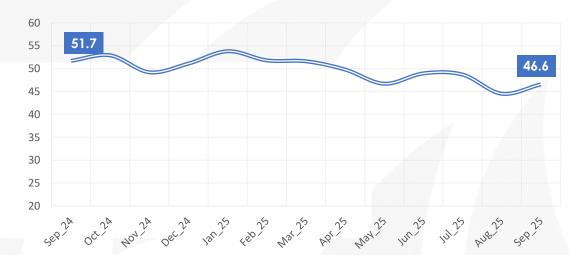
YTD Sep 2025







SHARE PRICE MOVEMENT



- ✓ The Company announced dividend distribution of SAR 376M during YTD Sep 2025.
- ✓ The company has reported a cumulative comprehensive income of SAR 313 million for YTD Sep 2025.

